



# Transport/Logistics

Specialist Transport & Logistics Accountants

Newsletter

Summer 2017

## Introduction

Welcome to our Summer 2017 transport and logistics newsletter.

Another quarter, another big event affecting the Transport and Logistics sector as Theresa May fails to command a majority in the general election. In our last newsletter, we commented on what a post Brexit landscape may look like for the sector. At this current time, it looks like there is a good bit of domestic politicking to negotiate before we even arrive at the starting gate for how Brexit will be achieved. More uncertainty for the sector, and in this issue we look at what the election result could mean for how business and individuals are taxed over the coming years.

Fraud is a potential issue for all businesses be they large or small. The increasing reliance on robust IT systems within businesses makes them an attractive target for fraudsters. We take a look at some of the steps you can take to manage fraud risk within your business. We also take a look at recent news regarding right working relationship between haulage firms and their drivers.

April saw the publication of Network Rail's Freight Network Study – we give some thoughts on where Railfreight may be going next.

### In this issue, we look at:

- RailFreight – Where are we going next?
- R&D tax incentives – don't miss out!
- Hauled before the commissioner
- Rates system and appeals from April 2017
- The Election result: What are the tax implications?
- CEO Fraud

We hope you enjoy this edition of our newsletter and, as always, please get in touch if you would like any further information.



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## Hawsons are specialist transport & logistics accountants

Hawsons has a dedicated team of specialist transport & logistics accountants in Sheffield, Doncaster and Northampton. We act for a large number of clients in this sector across our three offices, ranging from hauliers to international couriers, and understand the challenges firms in this dynamic sector face. Nearly every other commercial sector is reliant on the services transport & logistics businesses provide and, in many ways, this specialist sector is the linchpin for our country's economy. With our experience in the sector and dealing with transport & logistics firms on a regular basis we are able to develop a close understanding of your business and, through active year-round involvement, we can help you anticipate and deal with challenges quickly and effectively.

For more information on our transport & logistics expertise, including the services we offer and our experience, please visit: [www.hawsons.co.uk/transport](http://www.hawsons.co.uk/transport)

# RailFreight – Where are we going next?



April saw the publication of Network Rail's Freight Network Study which looked at the current state of the sector, the value of railfreight to the wider economy and identified key priorities for the future.

The study recognised both the 70% increase in railfreight volumes in the 20-year period to 2014/15, and the recent dip in volumes caused primarily by the fall in coal traffic to power stations.

Intermodal traffic has now emerged as the largest single commodity sector conveyed by rail, and this is seen as key to an anticipated 3% annual growth rate in railfreight volumes over the next 25 years.

This shift in traffic type, and the geographical pattern changes in freight flow has created capacity constraints on a network that is already experiencing stress from increasing passenger numbers.

As a result, the study calls for measures to increase the future capacity of the network, (via building more split-level junctions, and laying additional running lines in key locations) and to make better use of capacity by enabling faster, longer trains to be run through enhanced gauge clearance and improved signalling.

Such calls for further investment to deliver Network Rail's proposals sound like great news for Freight Operating Companies and those supplying the rail network alike.

But Network Rail's study may not reveal the whole picture.

Whilst Intermodal and aggregates traffic are rising, they are not rising quickly enough to offset the decline in coal traffic. Both are also more closely linked to the underlying economic conditions than the raw material for energy production would have been.

Infrastructure prospects can take a long period of time to materialise and require substantial funds to realise. With a General Election on the very near horizon, Government spending plans come under more scrutiny by the public at large, and delivery of these projects may not be at the top of the typical voter's shopping list.

Other matters influenced by Government policy also seem to be going against FOCs such as the regular rises in track access charges and the proposed cut in the level of the Mode Shift Revenue Support (MSRS) grant.

While Network Rail's study makes many valid observations, and sets out worthwhile proposals, they need to be linked in with wider policy decisions in order to encourage more freight to travel long-distances by rail in order for the wider economic and environmental benefits to be realised.

At Hawsons, we assist businesses across the logistics sector with their business planning, audit, accounts, tax and grant monitoring requirements. We combine industry knowledge with technical experience to provide a bespoke service for our clients.

# R&D tax incentives – don't miss out!

Research and Development (R&D) tax incentives can provide additional tax deductions and enhanced cash flow for companies that develop new products, processes or services. Although widely available, many companies wrongly believe they are not eligible for R&D tax relief and therefore fail to make a claim. Any business can qualify even loss-making ones.

## Generous tax relief

The tax saving generated from a claim can be significant. For example, a company incurring £100k of costs on qualifying R&D activity could save up to £46k in corporation tax (an additional 26% relief on top of the normal deduction). Alternatively, if the company is loss making, it may be possible to surrender the loss for a cash repayment, of up to £33.3k for every £100k of expenditure. This could significantly improve cash flow for new companies and provide much needed investment for the business.

## Removing the barriers

The Government has made it clear that it wants to increase the level of private investment in science, research and innovation. It views R&D as a key to economic success and is committed to encouraging more companies to claim R&D tax relief.

The Chancellor made two welcome announcements in the Spring Budget to further support investment in R&D:

### 1. Making claims easier

The Government will make administrative changes to the R&D expenditure credit in order to increase the certainty and simplicity around claims.

### 2. Improving awareness

The Chancellor vowed to take action to improve awareness of R&D tax credits among small and medium-sized enterprises.

## The perfect time to claim

The Budget announcements are the latest of a string of measures designed to encourage investment in R&D. Last year the Government introduced Advance Assurance which enables first time claimant small companies to seek HMRC's prior opinion on whether the R&D they are carrying out, or are planning to carry out, will qualify for R&D tax relief. Successful applicants receive assurance from HMRC that their first three years of R&D tax relief claims will be accepted.

With the recent announcements by the Chancellor and the high rates of tax relief available, there has never been a better time to make a claim.

## Am I eligible?

Many companies carry out eligible R&D activities without realising that this work qualifies for relief.

R&D tax incentives are not just for niche sectors – eligible companies can be in any sector, any size, and even be loss-making. Another common misconception is that R&D incentives are only for those who undertake scientific research in a laboratory, but this is certainly not the case.

If you can answer 'yes' to any of the following, a claim may be possible:

- Has the company done something to differentiate itself within the sector?
- Have you taken on something particularly challenging?
- Have you taken on risk in trying to achieve something?
- Have you invested time and effort into making efficiency gains?
- Do you operate in a market that is specialist, niche or highly regulated?
- Do you employ highly skilled or highly technical staff?

## How we can help

We have extensive experience of making successful R&D tax relief claims. If you would like to discuss whether your company may be eligible to claim R&D relief, please get in touch with us.

# Hauled before the Commissioner

A recent news release from the Office of the Traffic Commissioner (OTC) has highlighted the need for haulage firms to ensure they have the right working relationship with their drivers.

A haulier based in Southampton was given an ultimatum by the OTC to demonstrate that using self-employed drivers was legal for the activities that they undertook.

The distinction between self-employed and employed drivers has been an area of debate for a long time, but in 2016 HMRC made it clear to the Road Haulage Association that they consider it rare in road haulage for to be self-employed, unless they are an owner driver.

In this case, the haulier had provided details to the OTC indicating that the drivers were not employed directly by them but through the drivers own companies and had invoiced the haulier for the work undertaken.

The OTC asked for an explanation of how the haulier met the requirements of HMRC's IR35 legislation. In the absence of a satisfactory response, and following a public inquiry, the OTC issued the ultimatum to the haulier. The OTC warned the haulier that failure to provide the required evidence would result in the haulier's operating license being curtailed from three vehicles to one.

The case emphasises the line being taken by both HMRC and the OTC that self-employment in the haulage sector needs to be genuine. Haulage firms should regularly review the working arrangements they have with their drivers to minimise the risk of HMRC investigation and/or OTC intervention.

The time and cost of making good underpaid income tax and national insurance, and the curtailing of operating licenses are both best avoided in this competitive sector. If you are concerned about your haulage firm's arrangements with its drivers please call us for a review of your situation.

## Rates system and appeals from April 2017

The Valuation office Agency has completed the revaluation of rateable values on all properties to reflect the changes in the property market since 2008.

Local Councils will use this value to calculate business rates bills from 1 April 2017. If your rateable value is below £12,000 you may be eligible for small business rate relief of 100%. In addition, there is a new appeals system. The Government is trying to reduce the number of appeals whilst streamlining the system.

There is a new three stage appeal system: Check, Challenge, Appeal.

### Check:

- Factual information is confirmed by the rate payer e.g. floor area.
- The VO (Valuation Office) has three months to respond to the provision of information
- The rate payer then has four months to move to the challenge stage and the VO has 18 months to respond

### Challenge

- The rate payer submits their opinion of rateable value based on the rental value of the property at 1 April 2015
- This is a crucial stage as evidence cannot be submitted after this

If these two stages do not result in agreement, the rate payer can make a formal appeal to the Valuation Tribunal. It is worth considering the use of professional help to avoid losing out because of technical issues including the timing of the presentation of evidence.

Challenges can be made on the grounds of physical change to properties or disturbances as well as rental values. In England, there will be transitional arrangements to phase in large increases in liability.

Many professional surveyors do this work on the basis of a percentage of the saving achieved.

# The Election result: What are the tax implications?

The general election has ended in a hung parliament – the Conservative party have the most seats but do not have an overall majority. Theresa May has announced that she will form a government with the support of the Democratic Unionist Party (DUP).

What does this potentially mean for tax? How will the election result affect you and your business?

Tax expert Craig Walker provides a recap of the key tax pledges made by the Conservatives and looks at how a hung parliament could hinder the Conservatives' ability to deliver on these pledges.

## Hung parliament

If, as expected, the Conservative government remain in office, their loss of seats is likely to weaken their ability to implement the tax pledges made in their manifesto.

Passing law may need support from other parties, and this could require the Conservatives to amend or moderate a number of their proposed tax changes. We could even see some manifesto pledges dropped completely.

You may recall that a significant chunk of the 2017 Finance Bill had to be dropped due to the early general election, but there was an expectation that many of these changes would be introduced in a post-election Finance Bill. The election result puts into doubt whether some of these changes will in fact be passed.

## Democratic Unionist Party (DUP)

The DUP and Conservatives appear to have similar views on tax. The DUP indicated in their manifesto that they would support Conservative proposals to increase the personal allowance. The parties also share a desire to reduce the rate of Corporation Tax – with the DUP proposing to reduce the rate to as low as 12.5%.

The DUP manifesto included a call to reduce VAT for businesses in the tourism sector. Northern Ireland has long argued that the UK tourism rate of 20% is extremely uncompetitive compared to Ireland's reduced rate of 9%. Currently Westminster controls UK-wide VAT policy but following Brexit it is thought that Northern Ireland will be free to claim a reduced tourism rate.

**Below is a recap of the key tax pledges made by the Conservatives:**

## Income tax

- To increase the personal allowance to £12,500.
- To increase the threshold for the higher rate tax band to £50,000.

## National insurance

- Remained silent on the issue of rises in national insurance but issued a statement of intent to lower tax/NIC.
- This followed the removal of the controversial proposal to raise self-employed national insurance contributions from the Spring Budget.

## Corporation tax

- To reduce the current corporate tax rate of 19% to 17% by 2020.

## Inheritance tax

- The current Conservative policy allows up to £850,000 in family property to be inherited by children without inheritance tax.

## VAT

- Do not intend to raise the level of VAT.
- To introduce further measures to reduce online fraud in VAT.

# The Election result: What are the tax implications?



## Other taxes

- No plans to reduce the rates of Stamp Duty Land Tax (SDLT).
- No assurances that Capital Gains Tax reliefs for entrepreneurs will remain in place.
- To introduce further incentives under the Enterprise Investment Scheme and Seed Enterprise Investment Scheme to help start-up businesses.
- To build upon existing tax arrangements for creative industries, including a creative industries tax credits scheme.

## Making Tax Digital

- There is no evidence to indicate the Conservative party intend to abandon their plans for the controversial “Making Tax Digital” project.

## Business rates

- A promise to review and reform the business rates system, such as by increasing the frequency of revaluations, exploring the possibility of self-assessment valuations and updating the system to appropriately deal with online shopping businesses.

## Tax compliance

- To introduce tougher regulation of tax advisory firms.
- To take a more proactive approach to transparency and misuse of trusts.

## In summary

It will be interesting to see to what extent the Conservative’s tax proposals are implemented and how the UK tax system evolves. The economic consequences of Brexit are also likely to give the Chancellor much to think about and significantly influence UK tax policy. In addition, we should remember that politicians do not always follow manifesto pledges (and have even been known to borrow ideas from the opposition!).

We will keep you updated.

# CEO Fraud

CEO Fraud is on the increase and it can hit both businesses and careers. More than 22,000 organisations across the world have been victims of CEO Fraud with losses estimated at more than £3 billion. In this article, we look at what CEO Fraud is and the techniques that can be used to help prevent it from happening to you.

## What is CEO fraud?

CEO Fraud involves convincing somebody in your business to make what they think are legitimate payments but which are actually paid to fraudsters. The scam is often carried out by compromising business email accounts through the use of techniques such as social engineering or computer intrusion.

It's not just email accounts that can be compromised, the criminals are also known to tap into phone numbers. This process involves the criminals obtaining the phone number of a CEO, and sending a text message to the CFO (Chief Financial Officer) which appears to come from the CEO. The message asks the CFO to make a bank transfer. To make it more realistic, these cyber-criminals often wait until the CEO is away on business and the unlucky recipient of the text message is oblivious to the fact it's not a legitimate request. In addition, the criminals will often ask the recipient not to contact them as they "are in an important meeting" and "it needs paying promptly".

While you may think it's just the larger businesses which are targeted, smaller businesses are just as likely to be hit – the criminals don't discriminate, everyone is a target.

While it is probably impossible to predict which business will be attacked and when, it is useful and interesting to understand some of the methods they often use.

## The methods

- **Phishing:** These are emails sent in large numbers to numerous accounts simultaneously in order to "phish" sensitive information by posing as legitimate sources. These emails are getting much more sophisticated – gone are the days of poorly worded emails that were obviously fake. These emails often have logos, are well-written and look like they could be from a bank, credit card provider, law enforcement or government agencies, delivery companies etc. While many people won't use the bank or service provider the email is claiming to be from, due to the sheer numbers that they send them out to, it has a certain percentage of hit rate. The criminals are smart and may change the spelling of words which can easily catch you out. For example, an email from [webfiling@companieshousewebfilling.co.uk](mailto:webfiling@companieshousewebfilling.co.uk) seems legitimate, doesn't it? Unfortunately, this is NOT from Companies House. Notice the spelling of webfiling at the start of the address and webfilling at the end.
- **Spear Phishing:** These attacks are emails which usually only go to one person or a small group of people at the most. They are much more focused and the cyber-criminals have often done their homework on the target by gathering data from social media sites in order to fool the unfortunate target. Usually some form of personalisation is included such as the person's name or client's name.
- **Executive "Whaling":** This one can be very sophisticated. The criminals have detailed knowledge of who they are targeting and the business they are attacking. They target the top executives and administrators to draw money from accounts or to steal confidential information.
- **Social Engineering:** This is the psychological manipulation to trick people into giving away sensitive information or providing access to funds. All of the previous methods are aspects of social engineering. The act of social engineering might include mining social media sites such as Facebook and LinkedIn. These sites provide a wealth of information about a company and individuals, such as names of staff, contact numbers and emails addresses.

Unfortunately, these scams have a fairly high success rate. The Verizon 2016 Data Breach Investigations Report revealed that 30% of recipients open these phishing emails and thus provide an open gateway for malware to infect their systems and the possibility of CEO Fraud.

# CEO Fraud continued...



## Prevention

The majority of the following steps must link together to form part of an effective prevention plan forming 'layers of defence'.

- **Training:** While all the steps below will help, if a member of staff isn't properly trained a breach could be inevitable. Make sure all staff are aware of the things to look out for when opening emails and provide general security awareness training. Is the email sender legitimate? Always be sceptical and hover over links to see if they're going where they say they are going. Beware slight changes in company names (r and n together to imitate an m). Another tell-tale sign is emails requiring urgent action.
- **Technical controls:** Email filtering is an example of this. If you don't have a filter you need one. If you do have one you need to make sure you understand its features to get the most out of them and also accept that mail filtering won't always prevent phishing emails coming through. Two factor authentication is a good way of making it harder for the criminals to steal sensitive information, such as sending a code to your mobile phone.
- **Simulated Phishing:** This should be accompanied with the training. It is the process wherein staff are sent emails purposefully to see which staff are at risk and who needs more training.
- **Identifying high-risk job roles:** High-risk roles include accounting, payroll / HR and IT staff. It is recommended to impose more safeguards in these areas such as having layers of authorisation before, for example, a payment to an account can be completed. It is important to assess all high-risk staff to see how exposed they are.
- **Security policy:** While every company should have a security policy, it does sometimes slip under the radar when there are more important things to deal with. But in this day and age when cyber-attacks are frequent, it should be on your to-do list. It should be reviewed regularly for gaps and should be published somewhere that all staff can find. It should include things such as staff not opening attachments or clicking on links from unknown sources, password management policy (not reusing work passwords on other sites or machines), don't use USB sticks on office computers as well as much more security diligence.
- **Procedures:** IT should have security measures in place to block sites known for their spread of ransomware. All software security patches and virus signature files should be kept up-to-date, conduct penetration tests on Wi-Fi to determine how easy it is to gain entry, ensuring backups are actually working as well as much more.
- **Cyber-risk planning:** This is no longer just a technical problem or just an IT problem. This should be managed from the very top (the CEO) so they are aware of the company's cyber risks and how they can manage those risks. CEO Fraud should certainly be included in the risk management assessment.

CEO Fraud and cyber-attacks in general are more frequent now than they ever were. It is wise to review your procedures and put the appropriate controls in place to stop it from happening to you. It could save you a lot of money.





## Summer 2017

Registered to carry on audit work in the UK and Ireland and regulated for a range of investment business activities by the Institute of Chartered Accountants in England and Wales.

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